

**Status of Report: Public**

**Meeting: Combined Fire Authority**

**Date: 12 December 2018**

**Subject: Integrated Risk Management Plan (IRMP) Progress**

**Report by: The Chief Fire and Rescue Officer**

**Author: Chris Moir, Planning Manager**

**For: Information Only**

### **Purpose**

1. The purpose of this report is to inform the Combined Fire Authority of the successful implementation of the proposals agreed in the 'Towards 2020 IRMP' and confirm the milestones for the development of the 2020-2024 IRMP.

### **Recommendation**

2. It is recommended that the Committee note the content of the report and provide comments or feedback as required.

### **Executive Summary**

3. The report explains what should be considered when preparing an IRMP. It details the proposals which have been successfully implemented following the approval of the 'Towards 2020' IRMP in 2016. It highlights the milestones for the delivery of the 2020-2024 IRMP.

### **Background**

4. In accordance with the Fire and Rescue National Framework for England an IRMP must:
  - i. Reflect up to date risk analyses including an assessment of all foreseeable fire and rescue related risks that could affect the area of the authority;
  - ii. Demonstrate how prevention, protection and response activities will best be used to prevent fires and other incidents and mitigate the impact of identified risks on its communities, through authorities working either individually or collectively, in a way that makes best use of available resources;
  - iii. Outline required service delivery outcomes including the allocation of resources for the mitigation of risks;
  - iv. Set out its management strategy and risk-based programme for enforcing the provisions of the Regulatory Reform (Fire Safety) Order 2005 in

- accordance with the principles of better regulation set out in the Statutory Code of Compliance for Regulators, and the Enforcement Concordat;
- v. Cover at least a three-year time span and be reviewed and revised as often as it is necessary to ensure that the authority is able to deliver the requirements set out in this Framework;
  - vi. Reflect effective consultation throughout its development and at all review stages with the community, its workforce and representative bodies and partners; and
  - vii. Be easily accessible and publicly available.
5. In September 2015, as part of the 'Towards 2020 IRMP process', the Combined Fire Authority agreed to take the following proposals to public consultation:
- i. Remove one of the two Wholetime crewed fire engines from Loughborough Station
  - ii. Close Central Fire Station and sell the building
  - iii. Introduce Day Crew Plus at Wigston Station
  - iv. Introduce Day Crewing at Market Harborough Station
  - v. Close Kibworth Station
  - vi. Introduce Day Crewing at Lutterworth Station
  - vii. Replace the On-Call fire engine at Melton Mowbray with a TRV
  - viii. Replace the On-Call fire engine at Coalville with a TRV
  - ix. Replace the On-Call fire engine at Billesdon with a TRV
  - x. Remove the second On-Call fire engine from Hinckley Station
6. Following a comprehensive consultation which generated over 3,000 responses, largely through petitions but also through completed questionnaires and responses in the consultation forums, the following proposals were agreed by the Combined Fire Authority in February 2016 for implementation:
- i. Remove one of the two Wholetime crewed fire engines from Loughborough Station and replace with a TRV
  - ii. Introduce Day Crewing at Lutterworth Station
  - iii. Introduce Day Crewing at Market Harborough Station
  - iv. Replace the On-Call fire engine at Market Harborough with a TRV
  - v. Replace the On-Call fire engine at Melton Mowbray with a TRV
  - vi. Replace the On-Call fire engine at Coalville with a TRV

All of the above proposals have been successfully implemented.

7. To comply with the National Framework work has now commenced on the 2020-2024 IRMP.
8. A project initiation document (PID) was approved at the Tactical Senior Management Team meeting in November 2018. The PID outlines the key milestones and actions which will take place to provide the CFA with a set of proposals which has been through a full and thorough consultation.

### Milestones in the 2020-2024 IRMP PID:

9. The milestones for the development of the 2020-2024 IRMP are:

- Stage 1 – End of January 2019

SMT agree the approach and prepare for early engagement

- Stage 2 – End of June 2019

Undertake risk and data analysis work and develop the proposals for CFA approval at its meeting on 19 June 2019.

- Stage 3 – End of December 2019

Continue engagement and undertake an internal and external consultation of the proposals approved by the CFA.

- Stage 4 – End of February 2020

Publication of the IRMP consultation summary report and final proposals for implementation agreed by the CFA at its meeting in Spring 2020.

## **10. Report Implications/Impact**

### 10.1 Legal (including crime and disorder)

In accordance with the Local Government Act, the CFA has a legal duty to demonstrate continuous improvement. The delivery of our planning priorities within an IRMP will make a significant contribution to achieving this duty.

### 10.2 Financial (including value for money, benefits and efficiencies)

All of the financial implications associated with the delivery of the agreed IRMP proposals will be accounted for within future budget strategies.

### 10.3 Risk (including corporate and operational, health and safety and any impact on the continuity of service delivery)

Risks to delivering the agreed IRMP proposals will be limited through the use of effective local management and the programme and project management arrangements that are already well established.

### 10.4 Staff, Service Users and Stakeholders (including the Equality Impact Assessment)

Staff, representative bodies and our communities will be engaged as part of a comprehensive dialogue and consultation process which will support the 2020-

2024 IRMP project. Impact assessments will be completed when necessary and where appropriate.

### 10.5 Environmental

None identified.

### 10.6 Impact upon Our Plan Objectives

Successful delivery of the proposals agreed by the CFA will ensure that the Service addresses the significant risks identified during the IRMP process. Implementation of the proposals will also deliver continuous improvement in responding effectively to incidents and reduce the number of incidents and their impact on our communities.

The proposals will demonstrate value for money and assist in ensuring that the CFA delivers a balanced budget.

## **11. Background Papers**

Integrated Risk Management Plan 2016/20 Recommendations – Combined Fire Authority meeting 10 February 2016

<http://www.leicestershire-fire.gov.uk/wp-content/uploads/2016/10/09-irmp-2016-20-recommendations.pdf>

Fire and Rescue National Framework for England 2018

<https://www.gov.uk/government/publications/fire-and-rescue-national-framework-for-england--2>

## **12. Appendices**

None.

## **13. Officers to Contact**

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